

Report of Independent Auditors and Financial Statements

899 Charleston dba Moldaw Residences

June 30, 2021 and 2020



Table of Contents

REI	PORT OF INDEPENDENT AUDITORS	.1
FIN	ANCIAL STATEMENTS	
	Statements of Financial Position	.4
	Statements of Revenues and Expenses	.6
	Statements of Changes in Net Deficit	.7
	Statements of Cash Flows	.8
	Notes to Financial Statements	10



Report of Independent Auditors

To the Board of Trustees 899 Charleston dba Moldaw Residences

Report on the Financial Statements

We have audited the accompanying financial statements of 899 Charleston dba Moldaw Residences (the "Organization"), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of revenues and expenses, changes in net deficit, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of 899 Charleston dba Moldaw Residences as of June 30, 2021 and 2020, and the results of its operations and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Moss adams LLA

San Francisco, California October 27, 2021

Financial Statements

899 Charleston dba Moldaw Residences Statements of Financial Position

June 30, 2021 and 2020

	2021			2020
ASSETS				
CURRENT ASSETS Cash and cash equivalents Investments Accounts receivable Notes receivable Interest receivable Related party receivables Prepaid expenses and other current assets Other receivables	\$	$\begin{array}{c} 11,034,065\\ 13,828,646\\ 49,452\\ 4,545\\ 10,546\\ 158,917\\ 490,503\\ 329,243\end{array}$	\$	11,208,053 15,001,720 107,440 523,800 33,181 140,150 121,224 47,190
Total current assets		25,905,917		27,182,758
DEBT SERVICE FUND		4,428,299		4,428,069
DEPOSITS HELD BY HOME OWNERS ASSOCIATION		489,021		709,134
PROPERTY AND EQUIPMENT, NET		103,162,232		104,785,004
BENEFICIAL INTEREST IN JEWISH HOME & SENIOR LIVING FOUNDATION		9,502,395		8,089,314
Total assets	\$	143,487,864	\$	145,194,279

	2021	2020
LIABILITIES AND NET DEF	ICIT	
CURRENT LIABILITIES Accounts payable Entrance fee refund payable Accrued liabilities Refundable deposits Intercompany payable Loans payable, current portion Bonds payable, current portion	\$ 1,647,072 4,089,752 898,159 807,770 7,557 300,000 980,000	\$ 555,547 2,749,652 844,470 971,600 19,000 600,000 935,000
Total current liabilities	8,730,310	6,675,269
LOANS PAYABLE, NET	4,247,371	4,119,476
BONDS PAYABLE, NET	64,186,344	65,169,751
REFUNDABLE ENTRANCE FEES	103,928,154	104,941,186
DEFERRED REVENUE FROM ENTRANCE FEES	7,199,324	8,714,102
FUTURE SERVICE BENEFIT OBLIGATION	1,115,724	
Total liabilities	189,407,227	189,619,784
NET DEFICIT Without donor restrictions With donor restrictions Total net deficit	(55,579,098) 9,659,735 (45,919,363)	(52,531,903) 8,106,398 (44,425,505)
Total liabilities and net deficit	\$ 143,487,864	\$ 145,194,279

899 Charleston dba Moldaw Residences Statements of Revenues and Expenses Years Ended June 30, 2021 and 2020

	2021		2020
OPERATING REVENUES			
Resident fees	\$	12,564,432	\$ 12,895,624
Amortization of entrance fees		2,608,330	2,790,861
Fees for services and other income		591,034	660,582
Interest income		6,168	336,210
Government grant revenue		1,022,015	-
Contributions without donor restrictions		13,159	71,430
Net assets released from restrictions - satisfaction of purpose		130,141	86,704
Change in future service benefit obligation		(1,115,724)	 -
Total operating revenues		15,819,555	 16,841,411
EXPENSES			
Salaries and wages		4,401,679	4,346,612
Employee benefits and payroll taxes		1,225,146	1,148,131
Contract services and professional fees		2,834,405	2,775,037
Supplies, utilities, and maintenance		1,938,488	1,962,518
Interest		3,611,269	3,653,014
Depreciation		3,665,256	3,803,172
Other		1,190,507	 804,150
Total expenses		18,866,750	 18,492,634
DEFICIT OF REVENUES OVER EXPENSES	\$	(3,047,195)	\$ (1,651,223)

899 Charleston dba Moldaw Residences Statements of Changes in Net Deficit Years Ended June 30, 2021 and 2020

	2021	2020
NET DEFICIT WITHOUT DONOR RESTRICTIONS Deficit of revenues over expenses	\$ (3,047,195)	\$ (1,651,223)
Change in net deficit without donor restrictions	(3,047,195)	(1,651,223)
NET ASSETS WITH DONOR RESTRICTIONS Contributions	159,698	38,892
Net assets released from restrictions - satisfaction of purpose Change in beneficial interest in Jewish Home &	(130,141)	(86,704)
Senior Living Foundation	1,523,780	342,464
Change in net assets with donor restrictions	1,553,337	294,652
CHANGE IN NET DEFICIT	(1,493,858)	(1,356,571)
NET DEFICIT, beginning of year	(44,425,505)	(43,068,934)
NET DEFICIT, end of year	\$ (45,919,363)	\$ (44,425,505)

899 Charleston dba Moldaw Residences Statements of Cash Flows Years Ended June 30, 2021 and 2020

	 2021	 2020
CASH FLOWS FROM OPERATING ACTIVITIES Cash received from resident fees Cash received from services and other income Interest income received Cash received from contributions and grants Cash paid for interest on long-term debt Cash paid to suppliers, employees and others	\$ 12,733,119 566,891 28,803 1,035,174 (3,494,574) (11,413,868)	\$ 12,854,092 514,513 261,837 71,430 (3,548,201) (10,365,966)
Net cash used in operating activities	 (544,455)	 (212,295)
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of property and equipment Purchase of investments Proceeds from sale of investments Change in refundable deposits Decrease in interest receivable Investments earnings transfer from Jewish Home & Senior Living Foundation Net cash used in investing activities	(1,821,346) (5,280,739) 6,453,813 (163,830) 22,635 <u>110,699</u> (678,768)	 (366,280) (14,060,544) 11,714,268 (106,400) 20,119 - (2,798,837)
CASH FLOWS FROM FINANCING ACTIVITIES Payments of bond principal Payments of loan principal Entrance fees received Entrance fees refunded	 (935,000) (300,000) 7,771,900 (5,487,435)	 (890,000) (300,000) 11,203,337 (7,242,056)
Net cash provided by financing activities	 1,049,465	 2,771,281
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	(173,758)	(239,851)
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, beginning of year	 15,636,122	 15,875,973
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, end of year	\$ 15,462,364	\$ 15,636,122

899 Charleston dba Moldaw Residences Statements of Cash Flows (continued) Years Ended June 30, 2021 and 2020

		2021		2020
RECONCILIATION OF CHANGE IN NET DEFICIT TO NET CASH				
USED IN OPERATING ACTIVITIES				
Change in net deficit	\$	(1,493,858)	\$	(1,356,571)
Adjustments to reconcile change in net deficit				
to net cash used in operating activities				
Amortization of entrance fees		(2,608,330)		(2,790,861)
Amortization of bond issuance costs		53,096		53,096
Amortization of bond premium		(56,503)		(68,761)
Amortization of loan discount		127,895		127,894
Depreciation		3,665,256		3,803,172
Change in beneficial interest in Jewish Home &				
Senior Living Foundation		(1,523,780)		(342,464)
Change in future service benefit obligation		1,115,724		-
Changes in operating assets and liabilities				
(Increase) decrease in accounts receivable		57,988		(41,497)
(Increase) decrease in prepaid expenses and				
other current assets		(369,279)		4,106
Increase in deposits held by home owners association		(1,025)		(168,453)
Increase in related party and other receivables		(300,820)		(30,520)
Increase in accounts payable and				
intercompany payable		1,080,082		101,906
Increase in deferred entrance fee refund payable		1,340,100		-
Increase (decrease) in accrued liabilities and deferred				
monthly fees		(1,631,001)		496,658
Net cash used in operating activities	\$	(544,455)	\$	(212,295)
Not bash used in operating admites	Ψ	(077,700)	Ψ	(212,200)

NOTE 1 – NATURE OF ACTIVITIES

899 Charleston dba Moldaw Residences (the "Organization") was established on March 30, 2006, as a nonprofit public benefit corporation in the State of California. The specific and primary purposes of the Organization are: (1) to provide residential facilities that are specifically designated to meet a combination of physical, emotional, recreation, social, and similar needs of aged persons; (2) to maintain arrangements with organizations, facilities, and/or health personnel to address the well-being of the residents; and (3) to adopt policies and procedures designed to address the need of the residents for protection against financial risks associated with the later years of life.

In 2007, 899 Charleston, LLC (the "LLC"), was formed in order to facilitate the bond financing transaction for the 899 Charleston project (the "Project"). The Project included the construction of 193 continuing care retirement community units in Palo Alto, California, which became part of the network of living options, services, and care associated with the Hebrew Home for Aged Disabled (the "Campus") dba the San Francisco Campus for Jewish Living. The LLC's rights and obligations under the bond and the Project were assigned to the Organization after it was recognized by the Internal Revenue Service as a tax-exempt organization. In an agreement with the City of Palo Alto, the Project provides a Below-Market Rate ("BMR") Program that includes, among other services, providing 24 housing units: 12 assisted living units, and 12 independent living units at entry fee levels that comply with the income and affordability standards prescribed by the BMR Program for 89 years. The Project also established a \$5 million endowment for financial need with the stipulation that the income be restricted exclusively for the support of Jewish residents of 899 Charleston or accepted applicants who cannot afford a portion of either the entry fee or the continuing monthly costs.

In October 2009, the construction of the facility was completed, and the Organization commenced operations. As of June 30, 2021, 140 out of 170 available independent living units are occupied. Additionally, as of June 30, 2021, 12 of the 12 assisted living units are occupied and 11 of the 11 memory support units are occupied.

In March 2020, the World Health Organization declared the COVID-19 virus spread a pandemic and public health emergency. Since the onset of the pandemic, the Organization has experienced difficulty in filling resident units that become vacant and has incurred additional costs in connection with personal protective equipment and other measures undertaken to prevent infection. The duration and intensity of the disruption from the pandemic is uncertain, and therefore the long-term impact, if any, cannot be predicted.

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting – The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Basis of presentation – The Organization is required to report information regarding its financial position and operations according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions represent unrestricted resources available to support the Organization's operations. This includes resources that were originally restricted by the donor that became available for use by the Organization, in accordance with the intentions of donors.

Net assets with donor restrictions represent contributions that are limited in use by the Organization in accordance with donor-imposed stipulations. These stipulations may expire with time or may be satisfied and removed by the actions of the Organization according to the terms of the contribution. A portion of these contributions is classified as endowments and income from these contributions is primarily available to support the activities of the Organization as directed by the donors (see Note 10). Donor-imposed restrictions are released when a restriction expires; that is, when the stated time has elapsed, when the stated purpose for which the resource was restricted has been fulfilled, or both.

Use of estimates – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include deferred revenue from entrance fees, future service benefit obligation and recoverability of long-lived assets. Actual results could differ from those estimates.

Cash, cash equivalents, and restricted cash – Cash and cash equivalents consist primarily of cash on deposit and money market accounts that are readily convertible into cash and purchased with original maturities of three months or less.

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the statements of financial position that sum to the total of the same such amounts shown in the statements of cash flows as of June 30:

	 2021	 2020
Cash and cash equivalents Restricted cash included in debt service fund	\$ 11,034,065 4,428,299	\$ 11,208,053 4,428,069
Total cash, cash equivalents, and restricted cash	\$ 15,462,364	\$ 15,636,122

Amounts included in restricted cash represent those contractually required to be set aside for future debt service payments.

Notes receivable – The Organization enters into continuing care contracts with individuals, of which a portion of the entrance fees are received upon signing of the contracts and notes receivable are issued for the remaining balances due. The notes are noninterest bearing, are due at various dates within a six-month period from the date of issuance and are carried at the unpaid principal balances. Prior to accepting deposits from prospective residents, the Organization does an extensive credit check and verifies the applicant's assets. Based on past collection experiences, the Organization estimated that all the outstanding balances are collectible as of June 30, 2021 and 2020, and no provision of allowance for losses is deemed necessary.

Investments – Investments in debt securities are stated at fair value. Fair value is determined based on quoted market prices. Unrealized gains or losses on investments resulting from market fluctuations are recorded in the statements of revenues and expenses in the period such fluctuations occur. Realized gains or losses on sales of investments are calculated on the average cost basis. Investment sales and purchases are recorded on a trade-date basis and dividends and interest income are recorded when earned on an accrual basis. Investments include money market funds.

Fair value of financial instruments – Management has elected to value financial instruments at fair value on an instrument by instrument basis. See Note 9 for fair value hierarchy.

Contributions and promises to give – Contributions, which may include unconditional promises to give (pledges), are recognized at fair value as revenues in the period received or unconditionally pledged. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. Promises to give are recorded at net realizable value if expected to be collected in one year and at the present value of their estimated future cash flows if expected to be collected in more than one year.

Conditional promises to give are recognized when the conditions on which they depend have been substantially met and the promises become unconditional. There were no conditional promises to give as of June 30, 2021.

The Organization uses the allowance method to determine uncollectible pledge receivables. The allowance is based on management's analysis of specific promises made.

Property and equipment – Property and equipment are recorded at cost. Routine maintenance and repairs are charged to expense as incurred. Depreciation is calculated using the straight-line method over the following useful lives:

Buildings and building equipment	10 to 40 years
Land improvements	5 years
Personal property	3 to 10 years

Donations of property and equipment are recorded at their estimated fair value. Such donations are reported as support without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time.

Accounting for impairment of long-lived assets – The Organization reviews its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets held and used is measured by comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by which the carrying amount of the assets exceeds the fair value of the assets. Management determined that no impairment occurred to the long-lived assets as of June 30, 2021 and 2020.

Revenue recognition – Resident fees are reported at the amount that reflects the consideration to which the Organization expects to be entitled to in exchange for the services provided. In accordance with resident agreements, the Organization provides senior living services to residents for a stated monthly fee. The Organization recognizes revenue for senior living services under the resident agreements for independent living in accordance with the provisions of Financial Accounting Standards Board ("FASB") Accounting Standard Codification ("ASC") Topic 842, *Leases*, for the year ended June 30, 2021 and Topic 840, *Leases*, for the year ended June 30, 2020. The noncancelable term of these resident agreements is less than 12 months; as such, these are accounted for as short-term lease agreements. The Organization recognizes revenue for senior living and memory support in accordance with the provisions of FASB ASC Topic 606, *Revenue from Contracts with Customers*, which is recognized as the services are performed. Resident fee revenue disaggregated by service line for the years ended June 30, 2021 and 2020, is as follows:

	2021			2020
Independent living	\$	9,700,433	\$	10,266,506
Assisted living		1,417,933		1,248,550
Memory support		1,446,066		1,380,568
Total resident fees	\$	12,564,432	\$	12,895,624

Fees for services and other income is reported at the amount that reflects the consideration to which the Organization expects to be entitled to in exchange for providing the related services. Revenue is recognized as the services are performed and includes monthly service fees for independent living, assisted living and memory care as well as clinic revenue and other miscellaneous income.

Beneficial interest in Jewish Home & Senior Living Foundation – The Organization follows the FASB ASC Topic 958, *Not-for-Profit Entities*, in recording transactions in which a donor makes a contribution by transferring assets to a not-for-profit organization or charitable trust (the recipient organization, i.e., the Jewish Home & Senior Living Foundation (the "Foundation")). The Foundation accepts the assets from the donor and agrees to use those assets on behalf of or transfer those assets, the return on investment of those assets, or both to another entity (the beneficiary, i.e., the Organization) that is specified by the donor. The recipient organization (the Foundation) recognizes the fair value of those assets as a liability to the specified beneficiary (the Organization) concurrent with recognition of the assets received from the donor. The Organization recognizes an asset, beneficial interest in Jewish Home & Senior Living Foundation, with a corresponding change in beneficial interest in the net assets of the Foundation.

The beneficial interest in the Foundation is placed in certain investments that are exposed to various risks, such as changes in interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities and the level of uncertainty related to the changes in the value of investment securities, it is possible that the value of the Foundation's investments and net asset balance could fluctuate by a material amount.

Continuing care contracts – The Organization has entered into continuing care contracts with the residents of its continuing care facilities. Under the provisions of these contracts, residents are required to pay an entrance fee and periodic monthly fees (resident fees) in exchange for services and the right to occupy and use the facilities. Entrance fees are one-time payments made by residents of the continuing care facilities that, in addition to monthly fees, provide for living accommodations. The resident fees are subject to adjustment for changes in operating costs or other economic reasons. The continuing care contracts create a performance obligation to provide residency care and services, which will be satisfied over the resident's remaining stay at the Organization. The nonrefundable portion of the fees is recorded as deferred revenue from entrance fees and amortized to income using the straight-line method over the estimated remaining life expectancy of the resident, in accordance with FASB ASC Topic 606. The period of amortization is adjusted annually using the life expectancy table published in the California Continuing Care Contract Statutes. The change in deferred revenue from entrance fees during the years ended June 30, 2021 and 2020, consists of the following activity:

	2021			2020
Balance, beginning of year	\$	8,714,102	\$	9,368,449
New entrance fees received		1,389,435		2,225,137
Amortization of entrance fees		(2,608,330)		(2,790,861)
Other		(295,883)		(88,623)
Balance, end of year	\$	7,199,324	\$	8,714,102

Refundable entrance fees are primarily noninterest bearing and, depending on the type of contract, can range from 0% to 90% of the total entrance fees. Refundable entrance fees are returned to the resident or the resident's estate depending on the form of the agreement either upon re-occupancy or termination of the care agreement. As of June 30, 2021 and 2020, the Organization is obligated to refund \$108,017,906 and \$107,690,838 in entrance fees, respectively.

Future service benefit obligation – The Organization annually calculates the present value of the net cost of future services and the use of facilities to be provided to current residents and compares that amount with the balance of deferred revenue from entrance fees. If the present value of the net cost of future services and the use of facilities exceeds the deferred revenue from entrance fees, a liability is recorded (future service benefit obligation) with the corresponding charge to expense. The obligation is discounted at 5.5% for both 2021 and 2020, based on the expected long-term rate of return on government obligations. As of June 30, 2021 and 2020, the Organization's future service benefit obligation was \$1,115,724 and \$0, respectively.

Fair value – FASB ASC Topic 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organization has the ability to access at the measurement date.
- Level 2 Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

Level 3 – Inputs are unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which a fair value measurement falls is based on the lowest level input that is significant to the fair value measurement, in its entirety.

The fair values of the financial instruments as of June 30, 2021 and 2020, represent management's best estimates of the amounts that would be received to sell those assets or that would be paid to transfer those liabilities in an orderly transaction between market participants at that date. Those fair value measurements maximize the use of observable inputs. However, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects management's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments are developed by management based on the best information available in the circumstances.

Marketing and advertising expenses – The Organization expenses all marketing and advertising expenses as they are incurred, in accordance with FASB ASC Topic 606. Marketing and advertising expense for the years ended June 30, 2021 and 2020, amounted to \$448,302 and \$447,648, respectively.

Income taxes – The Organization is exempt from federal and California state income taxes under the provisions of Internal Revenue Code Section 501(c)(3) and by the Franchise Tax Board under Section 23701(d) of the California Revenue and Taxation Code.

U.S. GAAP requires the Organization to evaluate tax positions taken by the Organization and recognize a tax liability if the Organization has taken an uncertain position that more likely than not would not be sustained upon examination by the applicable tax authority. The Organization has reviewed its tax positions for all open tax years and believes that it has appropriate support for the tax positions taken. Therefore, no liability has been recorded.

Functional allocation of expenses – The costs of providing the Organization's various programs and supporting services have been summarized on a functional basis in the schedule of functional expenses. Expenses for salaries and wages, employee benefits and payroll taxes (except for worker's compensation), contract services and professional fees, supplies, utilities, and maintenance, and other are charged directly to departments within each functional area. Additionally, certain indirect costs have been allocated among the programs and supporting services benefited. Worker's compensation insurance expense is allocated based on salaries and wages for each functional area. Interest related to the bonds used to fund construction of the facility and interest expense on the vehicles used to transport residents are designated as program expense. All other interest expense is designated as management and general expense. Depreciation expense is allocated based on the number of personnel in each function.

Performance indicator – The performance indicator reported in the statements of revenues and expenses is captioned as "deficit of revenues over expenses". Changes in net deficit without donor restrictions that are excluded from the performance indicator include funds released from restriction to purchase capital assets.

Subsequent events – Subsequent events are events or transactions that occur after the statement of financial position date but before financial statements are issued. The Organization recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statement of financial position, including the estimates inherent in the process of preparing the financial statements. The Organization's financial statements do not recognize subsequent events that provide evidence about conditions that provide evidence about conditions that did not exist at the date of the statement of financial position but arose after the statement of financial position date and before financial statements are issued.

The Organization has evaluated subsequent events through October 27, 2021, which is the date the financial statements are issued.

Recent accounting pronouncements – In February 2016, the FASB issued Accounting Standards Update ("ASU") No. 2016-02, *Leases (Topic 842)* ("ASU 2016-02"), which increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements in the financial statements of lessees. The Organization adopted ASU 2016-02 for the fiscal year ended June 30, 2021. The adoption had no material impact on the financial statements.

In June 2018, the FASB issued ASU No. 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurements* ("ASU 2018-13") eliminates, adds and modifies certain disclosure requirements for fair value measurements. The Organization adopted ASU 2018-13 for the fiscal year ended June 30, 2021. The adoption had no impact on the financial statements.

NOTE 3 – GOVERNMENT GRANT REVENUE

The Organization applied for a grant under the U.S. Small Business Administration Paycheck Protection Program ("PPP") Loan Program. The loan was granted and funded in the amount of \$1,022,015 in April 2021. The Organization subsequently applied for forgiveness and was granted forgiveness in July 2021. The \$1,022,015 of funds received have been accounted for as a government grant. Since the criteria for qualifying forgiveness were met as of June 30, 2021, the entire amount has been recognized as revenue in the year ended June 30, 2021.

NOTE 4– CONCENTRATION OF CREDIT RISK

The Organization has defined its financial instruments that are subject to credit risk as cash and cash equivalents. The Organization maintains its cash in bank deposit accounts, which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts, and management believes it is not exposed to any significant credit risk on cash and cash equivalents.

NOTE 5 – INVESTMENTS

Investments, carried at fair value, are summarized as follows as of June 30:

	20	21		20	20	
	Cost		Fair Value	 Cost		Fair Value
Money market funds and short-term investments U.S. treasury securities Debt securities - non-U.S. government	\$ 12,222,491 1,500,759 99,914	\$	12,222,491 1,505,925 100,230	\$ 8,063,229 1,505,233 5,360,153	\$	8,063,229 1,538,440 5,400,051
Debt securities - non-0.3. governmen	 33,314		100,230	 3,300,133		3,400,031
	\$ 13,823,164	\$	13,828,646	\$ 14,928,615	\$	15,001,720

Investments in securities are exposed to various risks, such as changes in interest rates or credit ratings and market fluctuations. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is possible that the value of the Organization's investments and net asset balance could fluctuate materially.

~~~ 4

~ ~ ~ ~

Net unrealized (losses) and gains on investments for the years ended June 30, 2021 and 2020, included in interest income in the statements of revenues and expenses, were \$(53,060) and \$61,435, respectively.

#### NOTE 6 - PROPERTY AND EQUIPMENT, NET

Property and equipment consist of the following as of June 30:

|                                      | 2021           | 2020           |
|--------------------------------------|----------------|----------------|
| Buildings and building equipment     | \$ 127,863,305 | \$ 127,718,909 |
| Land improvements                    | 781,717        | 767,275        |
| Furniture and equipment              | 8,055,067      | 7,861,223      |
| Automobiles                          | 323,660        | 323,660        |
| Artwork                              | 38,559         | 38,559         |
| Total assets subject to depreciation | 137,062,308    | 136,709,626    |
| Less accumulated depreciation        | (48,768,265)   | (45,103,009)   |
| Depreciable assets                   | 88,294,043     | 91,606,617     |
| Land                                 | 13,118,538     | 13,118,538     |
| Construction in progress             | 1,749,651      | 59,849         |
|                                      | \$ 103,162,232 | \$ 104,785,004 |

#### NOTE 7 – BONDS PAYABLE

Outstanding bonds payable as of June 30, 2021 and 2020, represents tax-exempt, fixed rate revenue term bonds (899 Charleston Project), Series 2014A ("2014 Bonds") issued on November 20, 2014, by the California Statewide Communities Development Authority (the "Authority") in the amount of \$71,345,000, which will mature on November 1, 2049. The 2014 Bonds are a limited obligation of the California Statewide Communities Development Authority, which were issued pursuant to an Indenture of Trust between the Authority and the Bond Trustee. The proceeds from the 2014 Bonds were loaned to the Organization under a loan agreement between the Authority and the Organization. The Organization used the proceeds from the 2014 Bonds to (1) refund the then existing bonds payable (the 2007 Bonds, described below), (2) to repay all of the term loans outstanding under the Letter of Credit, to repay a portion of the outstanding loan payable to the Foundation, and all of the loan payable to the Campus (see Note 8 for further description of all term loans), and (3) pay the bond issuance cost and set aside required reserve funds. The 2014 Bonds are secured by funds held by the Bond Trustee and a Deed of Trust secured by the land, buildings, revenue from resident payments including entrance fees, and other assets of the Organization.

The 2014 Bonds, which were issued with six term dates maturing on November 1, 2019, 2024, 2029, 2034, 2044, and 2049, have face value interest rates ranging from 5.000% to 5.375%, but were priced with yields ranging from 2.950% to 5.350%. The average interest cost on the 2014 Bonds is approximately 5.250%. The Organization makes semiannual payments to the Bond Trustee of interest (in May and November) and principal sinking fund payments (in November). The principal sinking fund payments are sufficient to meet the term bond maturities when due. Annual debt service payments vary slightly, with the maximum annual debt service being \$4,449,831. Under the Master Indenture, the Organization covenants that it will, among other requirements, maintain a debt service coverage ratio of 1.25 for each fiscal year. Furthermore, the Organization covenants that it will maintain days cash on hand of 180 days on each June 30 and December 31 while the 2014 Bonds are outstanding. Management believes that the Organization was in compliance with the days cash on hand covenant as of the June 30, 2021 measurement date, but was not in compliance with the debt service coverage ratio requirement.

The Organization requested and received a waiver letter from U.S. Bank related to the debt service coverage ratio noncompliance. The waiver letter states that U.S. Bank, as Bond Trustee and Master Trustee, received a consent and waiver from the majority of the Bondholders to waive the requirement of specific actions by the Organization related to the noncompliance.

As of June 30, the following is reflected in the statements of financial position of the Organization pertaining to the 2014 Bonds:

|                                                                                                                      | <br>2021                                   |    | 2020                                 |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----|--------------------------------------|
| Bonds payable, current portion                                                                                       | \$<br>980,000                              | \$ | 935,000                              |
| Bonds payable, net:<br>Long-term portion of bonds payable<br>Unamortized bond premium<br>Unamortized bond issue cost | \$<br>65,420,000<br>270,395<br>(1,504,051) | \$ | 66,400,000<br>326,898<br>(1,557,147) |
|                                                                                                                      | \$<br>64,186,344                           | \$ | 65,169,751                           |

Bond issuance costs are deferred and amortized using the effective interest method over the term of the bond liability.

The following provides the current and future principal obligations for the 2014 Bonds:

| <u>Year Ending June 30,</u> |                  |
|-----------------------------|------------------|
| 2022                        | \$<br>980,000    |
| 2023                        | 1,030,000        |
| 2024                        | 1,080,000        |
| 2025                        | 1,135,000        |
| 2026                        | 1,190,000        |
| Thereafter                  | <br>60,985,000   |
|                             | \$<br>66,400,000 |

#### NOTE 8 – LOANS PAYABLE

Loans payable consist of the following as of June 30:

|                           | <br>2021        | 2020 |           |
|---------------------------|-----------------|------|-----------|
| Loans from the Foundation | \$<br>5,400,000 | \$   | 5,700,000 |
| Less discount on loans    | <br>(852,629)   |      | (980,524) |
| Total                     | 4,547,371       |      | 4,719,476 |
| Less current portion      | <br>300,000     |      | 600,000   |
| Noncurrent portion        | \$<br>4,247,371 | \$   | 4,119,476 |

During the years ended June 30, 2011 and 2010, the Foundation provided the Organization with loans totaling \$7,000,000 to fund the Organization's project deficiencies and operational needs as guarantor under the letter of credit agreement. With the issuance of the 2014 Bonds (see Note 7), \$1,000,000 of these loans was repaid to the Foundation. Under the terms of the 2014 Bonds Master Indenture and a Debt Modification Agreement between the Organization and the Foundation, the remaining \$6,000,000 outstanding principal amount of the loan originally due as of June 30, 2016, may be repaid by the Organization in 20 semiannual installments if the Organization meets certain financial requirements and tests. The Organization met these tests during the 12 months ended December 31, 2019, and thus made the first \$300,000 payment on this loan in February 2020. An additional payment in the amount of \$300,000 was made in August 2020 based on the Organization meeting the financial requirements for the 12 months ended June 30, 2021. The loan provides for 0% interest and has been discounted to present value in the financial statements using a rate of 3.25%. The Organization amortized \$127,895 and \$127,894 of this discount in the years ended June 30, 2021 and 2020, respectively, which is reflected as interest expense in the statements of revenues and expenses.

#### **NOTE 9 – FAIR VALUE MEASUREMENTS**

The following fair value hierarchy tables present information about the Organization's financial instruments measured at fair value on a recurring basis as of June 30:

| Description<br><u>Assets</u>                                          | Balance as of<br>June 30, 2021 |                         |    |                         | Significant Other<br>Observable Inputs<br>(Level 2) |   | Significant<br>Unobservable<br>Inputs (Level 3) |           |
|-----------------------------------------------------------------------|--------------------------------|-------------------------|----|-------------------------|-----------------------------------------------------|---|-------------------------------------------------|-----------|
| Investments:<br>Money market funds and                                |                                |                         |    |                         |                                                     |   |                                                 |           |
| short-term investments<br>U.S. treasury securities<br>Debt securities | \$                             | 12,222,491<br>1,505,925 | \$ | 12,222,491<br>1,505,925 | \$                                                  | - | \$                                              | -         |
| – non-U.S. government                                                 |                                | 100,230                 |    | 100,230                 |                                                     | - |                                                 | -         |
| Investments total                                                     |                                | 13,828,646              |    | 13,828,646              |                                                     | - |                                                 | -         |
| Debt service fund<br>(money market funds)                             |                                | 4,428,299               |    | 4,428,299               |                                                     | - |                                                 | -         |
| Beneficial interest in<br>Jewish Home & Senior                        |                                |                         |    |                         |                                                     |   |                                                 |           |
| Living Foundation                                                     |                                | 9,502,395               |    | -                       |                                                     | - |                                                 | 9,502,395 |
|                                                                       | \$                             | 27,759,340              | \$ | 18,256,945              | \$                                                  | - | \$                                              | 9,502,395 |

## 899 Charleston dba Moldaw Residences Notes to Financial Statements

| Description                                    | _  | alance as of<br>ine 30, 2020 | Acti | oted Prices in<br>ve Markets for<br>entical Assets<br>(Level 1) | Observ | cant Other<br>able Inputs<br>evel 2) | Un | Significant<br>observable<br>uts (Level 3) |
|------------------------------------------------|----|------------------------------|------|-----------------------------------------------------------------|--------|--------------------------------------|----|--------------------------------------------|
| Investments:                                   |    |                              |      |                                                                 |        |                                      |    |                                            |
| Money market funds and                         |    |                              |      |                                                                 |        |                                      |    |                                            |
| short-term investments                         | \$ | 8,063,229                    | \$   | 8,063,229                                                       | \$     | -                                    | \$ | -                                          |
| Certificate of deposits                        |    | 1,538,440                    |      | 1,538,440                                                       |        | -                                    |    | -                                          |
| Debt securities<br>– non-U.S. government       |    | 5,400,051                    |      | 5,400,051                                                       |        |                                      |    |                                            |
| – non-o.s. government                          |    | 5,400,051                    |      | 5,400,051                                                       |        |                                      |    |                                            |
| Investments total                              |    | 15,001,720                   |      | 15,001,720                                                      |        | -                                    |    | -                                          |
| Debt service fund                              |    |                              |      |                                                                 |        |                                      |    |                                            |
| (money market funds)                           |    | 4,428,069                    |      | 4,428,069                                                       |        | -                                    |    | -                                          |
| Beneficial interest in<br>Jewish Home & Senior |    |                              |      |                                                                 |        |                                      |    |                                            |
| Living Foundation                              |    | 8,089,314                    |      |                                                                 |        | -                                    |    | 8,089,314                                  |
|                                                |    |                              |      |                                                                 |        |                                      |    |                                            |
|                                                | \$ | 27,519,103                   | \$   | 19,429,789                                                      | \$     | -                                    | \$ | 8,089,314                                  |

The following table summarizes the changes in the Organization's Level 3 financial instruments:

|                                | Je | eficial Interest in<br>wish Home &<br>Senior Living<br>Foundation |
|--------------------------------|----|-------------------------------------------------------------------|
| Balance, June 30, 2019         | \$ | 7,746,850                                                         |
| Change in value                |    | 342,464                                                           |
| Balance, June 30, 2020         |    | 8,089,314                                                         |
| Change in value<br>Withdrawals |    | 1,523,780<br>(110,699)                                            |
| Balance, June 30, 2021         | \$ | 9,502,395                                                         |

The valuation methodologies used to determine the fair values of assets and liabilities under the "exit price" for fair value measurement reflect market-participant objectives and are based on the application of the fair value hierarchy that prioritizes observable market inputs over unobservable inputs. The Organization determines the fair values of certain financial assets and financial liabilities based on quoted market prices, where available. The Organization also determines fair value based on future cash flows discounted at the appropriate current market rate. Fair values reflect adjustments for counterparty credit quality, the Organization's credit standing, liquidity and, where appropriate, risk margins on unobservable parameters.

The Organization's management, under the supervision of its Board of Trustees, determines the fair value measurement policies and procedures. These policies and procedures are reassessed annually to determine if the current valuation techniques are still appropriate. At that time, the unobservable inputs used in the fair value measurements are evaluated and adjusted, as necessary, based on current market conditions and other third-party information. In determining the reasonableness of the methodology, management evaluates a variety of factors including a review of existing agreements, economic conditions, and industry and market developments. Certain unobservable inputs are assessed through review of contract terms (duration and payout data) while others are substantiated utilizing available market data (discount rates and mortality table). The following are the techniques used to determine fair values for the financial instruments listed in the above tables.

- Debt service funds consist of cash equivalents, which approximates fair value.
- Beneficial interest in Jewish Home & Senior Living Foundation the fair value is determined based on the Organization's ownership interest in investments measured at quoted market prices.

Fair values of the Organization's financial instruments as of June 30, 2021 and 2020, which are not measured at fair value on a recurring basis, are as follows:

- Accounts receivable, prepaid expenses and other current assets, notes receivable, other receivables, accounts payable, accrued liabilities, deferred monthly fees and other liabilities, refundable deposits, and refundable entrance fees the carrying amount approximates fair value due to their short-term nature.
- Loans payable the carrying value approximates fair value as they are carried at the amounts to be paid discounted to present value.
- Future service benefit obligation the carrying value approximates fair value as it is carried at the amounts to be paid discounted to present value.

#### NOTE 10 - ENDOWMENT FUNDS

The Organization follows FASB ASC Topic 958, *Not-for-Profit Entities*, for reporting endowment funds. The standard provides guidance on the net asset classification of donor-restricted endowment funds that are subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). The State of California adopted a version of the UPMIFA, known as the State Prudent Management of Institutional Funds Act ("SPMIFA").

SPMIFA moves away from the concept of corpus with its "historical dollar value" in an endowment. Charities are encouraged to develop spending policies that are responsive to short term fluctuations in the value of the fund, preserve the value of the fund for future use, and honor the charitable purpose of the fund. The Organization continues to balance the endurance of its funds and the needs of the community in its granting policies and practices.

The Organization's endowment assets are generally donor-restricted endowment funds established to generate support for Jewish residents of the Project or accepted applicants who cannot afford a portion of either the entry fee or the continuing monthly costs. As required by FASB ASC Topic 958, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law – The Board of Trustees of the Organization has interpreted SPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are approved for appropriation for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by SPMIFA.

In accordance with SPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the organization
- (7) The investment policies of the organization

*Return objectives and risk parameters* – The Organization has adopted investment and spending policies for endowment assets that will ultimately provide a predictable stream of funding to provide support for the various programs of the Organization while seeking to maintain the original gift value of the endowment asset. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to realize a competitive rate of return comparable to index benchmarks.

Strategies employed for achieving objectives – To satisfy its long-term rate-of-return objectives, the Organization relies on a diversified asset investment strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation of investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy – The Organization has a policy of appropriating for distribution of income, both current and accrued, from the endowment funds to any resident who needs financial assistance for any aspect of their stay at the facilities of the Organization. The Organization expects to provide annual distributions of 5% of the market value of the endowment assets as determined quarterly and averaged over the preceding 36 months. The investment managers are required to invest funds to ensure that required distributions of income can be met.

*Funds with deficiencies* – From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Organization to retain as a fund of perpetual duration. No deficiency of this nature existed as of June 30, 2021 and 2020.

Endowment net asset composition by type of fund as of June 30:

|                                     | 2021                          |   |                            |           |       |           |  |
|-------------------------------------|-------------------------------|---|----------------------------|-----------|-------|-----------|--|
|                                     | Without Donor<br>Restrictions |   | With Donor<br>Restrictions |           | Total |           |  |
| Donor-restricted endowment<br>funds | \$                            | - | \$                         | 9,501,395 | \$    | 9,501,395 |  |
|                                     |                               |   |                            | 2020      |       |           |  |
|                                     | Without Donor                 |   | With Donor                 |           |       |           |  |
|                                     | Restrictions                  |   | Restrictions               |           | Total |           |  |
| Donor-restricted endowment<br>funds | \$                            | - | \$                         | 8,088,314 | \$    | 8,088,314 |  |

Endowment net asset composition by type of fund as of June 30:

|                                                                                                             | Without Donor<br>Restrictions |        |                            | Vith Donor<br>Restrictions | Total |                        |
|-------------------------------------------------------------------------------------------------------------|-------------------------------|--------|----------------------------|----------------------------|-------|------------------------|
| Endowment net assets,<br>beginning of period<br>Withdrawals - charitable care<br>Investment return - change | \$                            | -<br>- | \$                         | 8,088,314<br>(110,699)     | \$    | 8,088,314<br>(110,699) |
| in beneficial interest                                                                                      |                               | -      |                            | 1,523,780                  |       | 1,523,780              |
| Endowment net assets,                                                                                       |                               |        |                            |                            |       |                        |
| end of year                                                                                                 | \$                            | -      | \$                         | 9,501,395                  | \$    | 9,501,395              |
|                                                                                                             |                               |        |                            | 2020                       |       |                        |
|                                                                                                             | Without Donor<br>Restrictions |        | With Donor<br>Restrictions |                            | Total |                        |
| Endowment net assets,<br>beginning of period<br>Investment return - change                                  | \$                            | -      | \$                         | 7,745,850                  | \$    | 7,745,850              |
| in beneficial interest                                                                                      |                               | -      |                            | 342,464                    |       | 342,464                |
| Endowment net assets,                                                                                       | ¢                             |        | ¢                          | 0 000 214                  | ¢     | 0 000 214              |
| end of year                                                                                                 | φ                             | -      | φ                          | 8,088,314                  | \$    | 8,088,314              |

#### NOTE 11 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of June 30, were restricted to the following:

|                                                                                                   | <br>2021                                |    | 2020                             |
|---------------------------------------------------------------------------------------------------|-----------------------------------------|----|----------------------------------|
| Earnings on endowment net assets<br>Moldaw library fund/general funds<br>To be held in perpetuity | \$<br>4,787,045<br>158,340<br>4,714,350 | \$ | 3,373,964<br>18,084<br>4,714,350 |
|                                                                                                   | \$<br>9,659,735                         | \$ | 8,106,398                        |

Net assets were released from restrictions during 2021 and 2020 for the following purposes:

|                         | 2021 |         | 2020 |        |  |
|-------------------------|------|---------|------|--------|--|
| Satisfaction of purpose | \$   | 130,141 | \$   | 86,704 |  |

#### NOTE 12 – FINANCIALLY INTERRELATED ORGANIZATIONS

**Taube-Koret Campus for Jewish Life Owners Association** – Certain components of the property, facilities, and operations of the Organization and the Albert L. Schultz Jewish Community Center of Palo Alto ("Jewish Community Center") are common to both organizations. The Taube-Koret Campus for Jewish Life Owners Association ("TKCJL-OA") was formed as a partnership between the parties, and administers those functions, properties, and facilities that are common to both. To support the daily operations of TKCJL-OA, both parties fund those activities through annual operating assessments. Operating assessments were \$13,860 and \$18,480 during the years ended June 30, 2021 and 2020, respectively, which are included in general and administrative expense in the statements of revenues and expenses. In addition, and as required by law, the TKCJL-OA is required to prepare a reserve analysis of future capital replacement needs for the common areas of the campus. This reserve analysis projects the amount of funds that are required to be set aside on a current basis to meet future capital needs. The Organization's statements of financial position reflect a deposit held by TKCJL-OA of \$489,021 and \$709,134 as of June 30, 2021 and 2020, respectively, which is the Organization's share of such reserve fund deposits.

TKCJL-OA has a separate board of directors over which 899 Charleston does not exercise majority control and, therefore, the operations of TKCJL are not included in the accompanying financial statements.

**The Foundation** – The Foundation provided the Organization with noninterest bearing loans totaling \$7 million to fund the Organization's project deficiencies and operational needs as guarantor under a letter of credit agreement. The Foundation fulfilled its obligation under a support and guarantee agreement. Subsequent payments have been made resulting in a remaining balance of \$5,400,000 and \$5,700,000 outstanding as of June 30, 2021 and 2020, respectively (see Note 8).

The Organization's employees perform various duties related to fundraising. Beginning in the fiscal year ended June 30, 2019, the Organization received reimbursement from the Foundation for these costs incurred in relation to such tasks based on estimated employees' time and efforts. For the years ended June 30, 2021 and 2020, reimbursement of costs equaled \$158,917 and \$140,150, respectively, which were recorded as a receivable from the Foundation as of June 30, 2021 and 2020, respectively.

The Foundation holds and invests the endowment funds on behalf of the Organization.

The Foundation has a separate board of trustees over which the Organization does not exercise majority control and, therefore, the operations of the Foundation are not included in the accompanying financial statements.

**The Campus** – The Campus has a separate board of trustees over which the Organization does not exercise majority control and, therefore, the operations of the Campus are not included in the accompanying financial statements.

**Jewish Senior Living Group** – Jewish Senior Living Group ("JSLG") was formed to provide supporting activities for the benefit of nonprofit organizations and to provide or promote the provision of Jewish living services, facilities, and/or aging services in Northern California. JSLG is currently a supporting organization to the Organization, the Foundation, and the Campus.

The Organization and JSLG have entered into annual service agreements since 2011, whereby JSLG has provided support services related to finance and accounting, information technology, marketing, human resources, and organizational advancement at a set monthly fee plus any additional services, costs, or expenses pre-approved by the Organization. Effective January 1, 2016, the Organization and JSLG entered into an Operations and Marketing Management Agreement, under which JSLG serves as the management company to the Organization. As such, JSLG has continued to provide the support services as described above, in addition to the management and marketing services as delineated in the agreement. JSLG has been paid an annual amount for the management and marketing services provided (subject to annual adjustments based on inflation) and has provided support services based upon an amount agreed upon at the beginning of each fiscal year. During the years ended June 30, 2021 and 2020, the Organization paid \$326,448 and \$320,616 for management and marketing services, respectively, and \$806,100 and \$834,000 for other support services, respectively. See Note 17 regarding phasing out of this arrangement.

JSLG has a separate board of trustees over which the Organization does not exercise majority control and, therefore, the operations of JSLG are not included in the accompanying financial statements.

#### **NOTE 13 – RETIREMENT PLAN**

The Organization sponsors a 403(b) defined contribution plan for its employees. The plan covers substantially all employees meeting certain eligibility requirements. Total expenses under the plan were \$50,039 and \$53,097 for the years ended June 30, 2021 and 2020, respectively.

#### NOTE 14 - FUNCTIONAL CLASSIFICATION OF EXPENSES

Expenses by function for the years ended June 30 were as follows:

|                                                                                                                                                                                   | For the Year Ended June 30, 2021                                                         |                                                                         |                                                            |                                                                                                                                                    |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
|                                                                                                                                                                                   | Program activities                                                                       | Management<br>and general                                               | Fundraising                                                | Total                                                                                                                                              |  |  |
| Salaries and wages<br>Employee benefits and payroll taxes<br>Contract services and professional fees<br>Supplies, utilities, and maintenance<br>Interest<br>Depreciation<br>Other | \$ 3,815,589<br>1,010,735<br>1,514,467<br>1,916,675<br>3,611,269<br>3,372,035<br>413,787 | \$ 455,752<br>193,043<br>1,319,938<br>20,084<br>-<br>256,568<br>767,771 | \$ 130,338<br>21,368<br>-<br>1,729<br>-<br>36,653<br>8,949 | <ul> <li>\$ 4,401,679</li> <li>1,225,146</li> <li>2,834,405</li> <li>1,938,488</li> <li>3,611,269</li> <li>3,665,256</li> <li>1,190,507</li> </ul> |  |  |
| Total                                                                                                                                                                             | \$ 15,654,557                                                                            | \$ 3,013,156                                                            | \$ 199,037                                                 | \$ 18,866,750                                                                                                                                      |  |  |
|                                                                                                                                                                                   |                                                                                          | For the Year Ende                                                       | ed June 30, 2020                                           |                                                                                                                                                    |  |  |
|                                                                                                                                                                                   | Program activities                                                                       | Management<br>and general                                               | Fundraising                                                | Total                                                                                                                                              |  |  |
| Salaries and wages<br>Employee benefits and payroll taxes<br>Contract services and professional fees<br>Supplies, utilities, and maintenance<br>Interest<br>Depreciation<br>Other | \$ 3,709,898<br>1,008,125<br>1,449,924<br>1,925,729<br>3,653,014<br>3,483,706<br>370,550 | \$ 520,353<br>120,077<br>1,325,113<br>32,815<br>-<br>277,251<br>430,109 | \$ 116,361<br>19,929<br>-<br>3,974<br>-<br>42,215<br>3,491 | \$ 4,346,612<br>1,148,131<br>2,775,037<br>1,962,518<br>3,653,014<br>3,803,172<br>804,150                                                           |  |  |
| Total                                                                                                                                                                             | \$ 15,600,946                                                                            | \$ 2,705,718                                                            | \$ 185,970                                                 | \$ 18,492,634                                                                                                                                      |  |  |

#### NOTE 15 - COMMITMENTS AND CONTINGENCIES

*Litigation* – In the normal course of business, the Organization is, from time to time, subject to allegations that may or do result in litigation. The Organization evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

*Regulatory matters* – The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, and government healthcare program participation requirements.

#### NOTE 16 - LIQUIDITY AND AVAILABILITY

The following table reflects the Organization's financial assets as of June 30, 2021 and 2020, reduced by amounts not available for general expenditure within one year:

|                                                                                       | 2021   |            | 2020 |            |
|---------------------------------------------------------------------------------------|--------|------------|------|------------|
| Cash and cash equivalents                                                             | \$     | 11,034,065 | \$   | 11,208,053 |
| Investments                                                                           |        | 13,828,646 |      | 15,001,720 |
| Accounts receivable                                                                   |        | 49,452     |      | 107,440    |
| Notes receivable                                                                      |        | 4,545      |      | 523,800    |
| Interest receivable                                                                   |        | 10,546     |      | 33,181     |
| Related party receivables                                                             |        | 158,917    |      | 140,150    |
| Other receivables                                                                     |        | 329,243    |      | 47,190     |
| Current financial assets at June 30                                                   |        | 25,415,414 |      | 27,061,534 |
| Less those unavailable for general expenditure within one year, du                    | ie to: |            |      |            |
| Water Quality Control Board Escrow Account                                            |        | 39,002     |      | 41,455     |
| Financial assets available to meet cash needs for general expenditure within one year | \$     | 25,376,412 | \$   | 27,020,079 |

Financial assets are considered unavailable when illiquid or not convertible to cash within one year. The Organization reviews its funding level on an ongoing basis to ensure it is adequate to meet its current obligations.

#### NOTE 17 – SUBSEQUENT EVENT

In August 2021, the Board of Trustees entered into a contract with Life Care Services ("LCS") to provide management services beginning in October 2021. Services previously provided by JSLG will transition to LCS over a period of a few months.

